

CURRICULUM VITAE

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TYPE OF EXPERTISE: Social and Socio-Economic Analysis and Programme Design



- (1) **Family name:** SJORSLEV
- (2) **First names:** Jens
- (3) **Passport holder of:** Denmark
- (4) **Education:**

Institution	Degree(s) or Diploma(s) obtained:
University of Copenhagen, Denmark, November 1985 – March 1988	Post Doc. Research Fellow, Ethnography/ Social Anthropology
University of Copenhagen, Denmark, September 1975 – September 1984	Mag. Scient. Soc. (PhD level) Ethnography/ Social Anthropology
University of Copenhagen: 1980- 09/1982	Minor subject: History of Religion

- (5) **Language skills:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
Danish	Mother tongue	Mother tongue	Mother tongue
English	1	1	1
Portuguese	4	5	5

- (6) **Membership of professional bodies:**

NA

- (7) **Key qualifications:**

Anthropologist/social scientist with broad multi-sectoral experience through thirty years as development consultant and advisor in twenty countries in Asia and Africa. Has worked on design, coordination, implementation, monitoring and evaluation on a large number of development projects and programs. Experienced team leader, process consultant and team member to the World Bank, Asian Development Bank, Danida/Ministry of Foreign Affairs Denmark, Mekong River Commission, UNDP and others. Specialist in applied social research: mixed methods comprising large quantitative surveys and qualitative participatory studies, GIS, data analysis, meta-studies, stakeholder and institutional analysis.

Employments include Technical Advisor in the Ministry of Foreign Affairs of Denmark/Danida, Project and Program Advisor in India and Vietnam, Social Policy Consultant in the World Bank, and Senior Fisheries Socio-economist with Mekong River Commission. Worked in the private sector for many years in consulting companies and as independent. In recent years assignments have focused on assessment and planning for river basins/water and power sectors incl. hydropower and on urban development in South East Asia.

- (9) **Positions:**

From 2012 -present International Development Consultant, Independent, Denmark, Portugal

Social Scientist; Social Development, Livelihoods, and Gender Specialist as team leader and team member on various strategic assessments, social impact assessments, project preparations, studies and evaluations, commissioned by The World Bank, Asian Development Bank, Danida, UNDP and Mekong River Commission.

2009-2012 Partner/Development Consultant, Nordic Consulting Group, Denmark

Team leader, consultant and adviser on various studies, reviews and evaluations commissioned by bilateral and multilateral development finance institutions. Board member.

2007-08 Principal Socio-economist, Water Policy Unit, DHI Group, Denmark

Consultant on climate change adaptation studies, review of good governance/public administration reform programs commissioned by bilateral and multilateral development finance institutions.

2006-2007 Social Policy Consultant, The World Bank, USA

Worked in Social Development Department on a paper on social policy: social inclusion, cohesion and accountability. Editor and contributor to study of Political Economy of Policy Reform. Economic and Sector Work on social considerations in water supply and electricity utility reforms. Contributed to study on rural institutions.

2005-2006 Program and Capacity Development Advisor for Development Cooperation in Environment, Danida, Ministry of Foreign Affairs, Denmark, Ministry of Planning and Investment (MPI), Vietnam

Responsible for advising on program coordination and management, procedures, policies and strategies, and capacity development, counterpart to the Program Director in the Ministry of Planning and Investment of Vietnam.

2002-2005 Development Consultant, Director, RDC – Resources Development Consultants, Denmark

Process consultant for Danish Embassies in Zambia and in Ghana on water sector support programme formulation; team leader and consultant on various appraisals, studies, and reviews commissioned by bilateral development finance institutions.

1999-2002 Senior Fisheries Socio-economist, Mekong River Commission Secretariat, Lao PDR, Cambodia, Thailand, Vietnam

Designed methodologies and implemented for cost-effective research into inland fisheries production in the Lower Mekong Basin including GIS and surveys.

1993-1995; 1997-1999 Technical Advisor in Danida, Ministry of Foreign Affairs, Denmark

Responsible for appraisals and reviews of Danida supported projects and programs, as well as for technical back-stopping, contacts with the Danish resource base, contract negotiations and technical support to tendering of consultancies to water sector and governance development projects and programs.

1995-1997 Senior Anthropologist, Nordic Agency for Environment and Ecology (Nordeco), Denmark

Team leader, consultant and adviser on sector studies, reviews and appraisals in Nepal, Vietnam, India, and South East Asia commissioned by bilateral and multilateral development finance institutions.

1990-1993 Anthropologist, COWI Consulting Engineers, Denmark

Consultant on water sector, environmental and rural development projects in Indonesia, Sri Lanka.

1988-90 Socio-economic Advisor, Danida, Ministry of Foreign Affairs, Orissa Drinking Water Project, India

Advisor to socio-economic division comprising 30 professional sociologists; surveys of water source requirements; selection of rural artisans for O&M; creation of health education material, and design and implementation of a rural sanitation programme by use of a social marketing approach.

1985-88 Research Fellow, Institute of Anthropology, University of Copenhagen, Denmark

Research into expanding religious movements with base in South Asia; fieldwork in Uttar Pradesh, India. Lecturing, supervision of students and examination adjudication.

(10) Country working experience:

Asia: Afghanistan, Bangladesh, Bhutan, Cambodia, India (long-term), Indonesia, Lao PDR (long-term), Myanmar, Nepal, Philippines, Sri Lanka (medium-term), Thailand, Vietnam (long-term). Africa: Ghana, Liberia, Mozambique, South Africa, Tanzania, Uganda, Zambia (medium-term). USA, Denmark.

(11) Professional experience (selected)

Date from Date to	Location	Client & reference person	Position	Description
05/2018-12/2020	Myanmar	The World Bank/ICEM Team leaders: Hans Christian Ammentorp: hca@dhigroup.com Bart Goes: Bart.Goes@mottmac.com	Social Scientist	Development of the Ayeyarwady Decision Support System (DSS) and Basin Master Plan (C1.17) Myanmar. Compile and analyze social and socio-economic data for the DSS and the Master Plan. The DSS will serve as an integrated suite of tools and impact assessment methodologies designed to understand the hydrological, environmental, social and economic implications of basin-wide scenarios for the development and management of the Ayeyarwady Basin. Develop methodology for assessment of basin-wide development scenarios that create high benefits, acceptable adverse impacts, and provide water-related security in an equitable manner. Inputs to Basin Master Plan on social, socio-economic and governance aspects.
03/2016-09/2018	Myanmar	IFC/ICEM Team leader: Ph.D. Jeremy Carew-Reid: jecr@icem.com.au	Social/ Livelihoods Specialist	IFC #1214572 Developing a Strategic Environmental Assessment (SEA) of the Hydropower Sector in Myanmar. Compiled the existing baseline data on the key socio-economic themes i.e. nutrition, livelihoods & poverty, ethnic minorities and conflict. Designed the approach and undertook regional river basin consultations/discussions with local communities affected by hydropower. Participated in the initial stakeholder and impact assessment workshop in Yangon. Identified policy objectives, decision-making and sustainable development priorities under the social theme i.e. benefit sharing mechanisms, resettlement plans, equity, livelihoods. Wrote a baseline report covering each of the main river basins, including trend analysis on key socio-economic and livelihood parameters identifying drivers of change and future trends without planned hydropower; effects of existing hydropower on socio-economics and livelihoods; defined the social sensitivity ratings for hydro-ecological zones / sub-zones / river stretches in key river basins. Further, conducted the assessment of potential impacts of planned hydropower on socio-economics and livelihoods in each of the main river basins and a rapid impact assessment of socio-economic issues linked to business-as-usual (BAU) case to develop the sustainable development pathway using spatial and trend analysis for next 20 and 35 years (2035 and 2050). Provided inputs to the Project Sustainability Assessment Report, Draft and Final SEA report and project GIS database.
06/2017-05/2018	Cambodia-Lao PDR	ADB/UrbanLogic Contact: Team leader: Roger Jackson rogerjackson1337@gmail.com	Social Development and Gender Specialist	TA-9192 REG: Fourth Greater Mekong Subregion Corridor Towns Development Project. Responsible for poverty, social and gender analysis, including Focus Group Discussions, household surveys, making a socio-economic profile of each town, assessment of requirements for urban services, social impact assessment of proposed investments, stakeholder analysis, plan for public consultation and community participation in project planning, communication strategy, gender analysis, and social risk assessment. PPTA was for a development project in three towns in Cambodia: Kampong Cham, Kratie, Stung Treng and Lao PDR: Paksan and Thakhek. Each town project has a number of components including drainage, wastewater

				treatment, urban roads, solid waste collection management, riverbank protection and public gardens.
05/2017-09/2018	Myanmar	World Bank/ICEM Contact: Michal Musli- Team leader michal.musil@integracons.com	Social Scientist	Environmental and Social Impact Assessment (ESIA) and Environmental and Social Management Plan (ESMP) for Subproject 1, Environmental and Social Assessment (ESA) for Stretch 1, and ESMP Monitoring and Reporting during Construction of Subproject 1. Under Ayeyarwady Integrated River Basin Management Project. Designed stakeholder consultation meetings and methodology for assessing the social impacts in the ESIA of Sub-project 1 and identified critical socio-economic issues and baseline for the ESA for Stretch 1 (Mandaly to Nyaung U). Oversaw collection of baseline information on key socio-economic issues (i.e. nutrition, livelihoods and poverty, cultural heritage ethnic minorities) related to Sub-project 1 and Stretch 1. Assisted in developing stakeholder analysis for Sub-project 1 and participatory mapping of livelihood activities in Stretch 1. Developed trend analysis related to transport/navigation along Stretch 1. Developed sensitivity zoning based on importance of socio-economic issues in specific areas of Stretch 1.
05/2017-11/2017	Myanmar/home based	World Bank/ICEM Contact: John Sawdon - Team leader john.sawdon@gmail.com	Social Scientist	State of the Basin Report Package 5 –Sectoral Development and Macroeconomics Assessment, under Ayeyarwady Integrated River Basin Management Project. Collected and collated information on key demographic and livelihoods characteristics of the communities living within the Ayeyarwady River Basin (ARB) including population, income, poverty, fertility rates, education, ethnicity, gender equality, urbanization, migration, remittances, and access to basic services; Identify key data gaps and means of addressing them; Assessed the status and trends in these demographic characteristics, analyzed how and why they change in different geographical areas of the ARB; Presented, analysed and discussed basin-wide trends in the income structure for households within each geographical zone and undertook comparative analysis to explore relationships between income and other demographic features; Discussed poverty and livelihood characteristics of the basin and identify the threats and opportunities for livelihood improvement; Worked closely with GIS experts to map key aspects of poverty and livelihoods in the ARB; Worked with other sector experts to identify linkages between livelihoods and other sectors in the basin, including agriculture, forestry, fisheries, infrastructure provision and employment in industry and service sectors; Drafted report on livelihoods.
10/2014-6/2015	Cambodia, Lao PDR, Vietnam	Asian Development Bank, Groupe 8, Contact: Keith Perry – Team Leader k.perry@urbanlogic.eu	Social Development and Gender Specialist	TA-8425 REG: Second Greater Mekong Sub-region Corridor Towns Development Project (46443-001). Responsible for poverty and social analysis (PSIA) using participatory methods and surveys, socio-economic profile of each town, assessment of requirements for urban services, social impact assessment of proposed investments, stakeholder analysis, plan for public consultation and community participation in project planning, communication strategy, gender analysis, and social risk assessment. Covered issues with regard to indigenous people/ethnic minorities in Sa Pa, Vietnam, and in Lao PDR. http://www.adb.org/projects/documents/cam-second-gms-corridor-towns-development-project-rrp http://www.adb.org/projects/documents/lao-second-gms-corridor-towns-development-project-rrp http://www.adb.org/projects/documents/vie-second-gms-corridor-towns-development-project-rrp

3/2013 - 12/2015	Cambodia, Lao PDR, Thailand, Vietnam	Mekong River Commission (MRC) Contact: Thim Ly – Socio-economic Specialist ly@mrcmekong.org	International Expert and Team Leader	Social Impact Monitoring and Vulnerability Assessment (SIMVA) Led the research design with detailed guidelines for conducting the SIMVA survey in 352 villages along the Mekong River in Cambodia, Lao PDR, Thailand and Vietnam's Mekong Delta and a survey of 5539 households in those villages. The study included a participatory qualitative study on long-term trends in 28 villages. The guidelines contained background and objectives, indicators, sampling, questionnaires, fieldwork preparation and arrangement, budgeting, data collection, method for data analysis and reporting. Report in press.
08/2014-11/2014	Bhutan	Evaluation Department, Danida, Ministry of Foreign Affairs Contact: Ambassador Sus Ulbæk susulb@um.dk	Evaluation Consultant	Documenting the results of Bhutanese – Danish cooperation, 1989-2014 Carried out consultations with past and present Bhutanese partners, review of former evaluations and program documents, analysis of statistical socio-economic data. Responsible for writing the report 'The story about 30 years of Bhutanese-Danish Partnership': http://www.netpublikationer.dk/um/14_bhutan_denmark/Pdf/bhutan_denmark_partnership.pdf . The evaluation study covered the full length of the Danish engagement in Bhutan from 1989 to 2013 in the health, education, environment, urban development and governance sectors as well as documentation of the Danish contribution to the political transition towards a democratic society with respect for human rights and the rule of law. The evaluation study applied the OECD/DAC criteria for evaluation.
9/2012-11/2012	Zambia	Danida, Danish Embassy, Zambia Contact: Lotte Mindedal, Counsellor Development lotmin@um.dk	Programme Evaluation Expert	Mid-Term Review of the National Rural Water Supply and Sanitation Programme Activities performed: Led the Mid-Term Review team of 5 international and 5 national consultants who evaluated the relevance, efficiency, development effectiveness, development impact, sustainability, programme management and administrative arrangements, coherence, and value added of the programme. http://iezambia.yolasite.com/resources/MTR/13.01.31_NRWSSP_MTR_Final_Draft.pdf
09/2012-06/2013	Ghana	Danida, Danish Embassy, Ghana Contact: Karin Poulsen, Counsellor Development karpou@um.dk	Team Leader	Formulation of The Right to Services and Good Governance Program Carried out extensive consultations with partners and client including organizing two stakeholder workshops, and writing of component and sub-component description and Program Document with budget. The programme is a five-year phasing out of more than 20 years of targeted Danida support to decentralization, service delivery, and human rights and good governance in Ghana. The budget is 250 million Danish kroner. Focus is on consolidating the gains made within the area of decentralization, service delivery, human rights and governance and ensuring sustainability through gradually phasing out and handing over full ownership for local service delivery to local authorities. The program includes Support to Service Delivery and Local Governance through the District Development Facility and Support to Civil Society Organizations to strengthen advocacy for demand driven local governance, service delivery and accountability in the District Assemblies. http://ghana.um.dk/en/danida-en/good-governance//~/media/Ghana/Documents/Programme-Document.pdf
3/2012-	Myanmar	UNDP, Myanmar	International	Study of Poverty Dynamics and Causality in the UNDP Human Development Initiative in Myanmar.

7/2012		Contact: Martins Hildebrants, Programme Advisor and Deputy Chief martins.hildebrants@undp.org	Social Scientist Consultant	Activities performed: Responsible for leading the team of national consultants, making an innovative design of a qualitative study of 200 households' life events and changes in socio-economic well being, sampling, data quality check, data analysis and reporting. The study had two parts: a quantitative analysis of panel data from household surveys and a qualitative study. Panel data from 4166 households surveyed as part of the Impact Assessment of UNDP's Human Development Initiative (HDI) provided the basis for analysis of the change from 2008/09 to 2012 in households' status in relation to the poverty line.
5/2010- 7/2010	Zambia	The World Bank/Danida Contact: Marcus Wishart- The World Bank mwishart@worldbank.org	Team Leader	Public Expenditure Review, Water Sector Zambia Activities performed: Carried out two studies 'Equity and Efficiency of Rural Water Supply' and 'Economic Analysis of the Impact of Small Dams on Rural Poverty'. The studies were part of the Public Expenditure Review of the water sector. Designed survey methodology and questionnaire for the small dam study, assisted with same for the rural water supply study, supervised fieldwork, data entry and cleaning, data analysis and reporting. Reviewed existing literature and national and regional studies. The rural water supply study explored the relationships between poverty, access to water and health conditions at the district level to examine the equity and efficiency of expenditures directed toward rural water supply programs. The analysis of the impact of small dams examined the financial and economic costs and benefits of small-scale water resources infrastructure at the household and community level and explored issues of long-term economic sustainability. The small dam study included a questionnaire-based household survey of 4 dam sites.
8/2008- 10/2008	Bhutan	Danida, Liaison Office of Denmark, Thimphu Contact: Programme Officer Tek Bahadur	International Consultant	Lessons Learned from Municipal Experiences with Planning and Regulatory Frameworks in Bhutan Main project features: The Denmark-Bhutan Environment and Urban Sector Programme Support (EUSPS) had the development objective: 'balanced development on a social, economic and environmentally sustainable basis'. The purpose of this assignment was to analyse the lessons learned from Denmark's support to Bhutan on decentralised urban development and local-level management. Activities performed: Assessed and documented social issues and lessons learned from Denmark's support with focus on provision of basic urban services and capacity building in the district towns of Gelephu, Damphu, Gyelposhing, Trashigang and Samtse in relation to 1) achieving outputs, 2) achieving outcomes, and 3) achieving sustainability. Proposed measures to enhance future support on urban development projects in Bhutan.
7/2008- 9/2008	Ghana	Danida, Ministry of Foreign Affairs Contact: Steen Sonne Andersen Counsellor Development steand@um.dk	Consultant	Appraisal of Local Service Delivery and Governance Programme to Ghana The DKK 600 million programme supported service delivery at district level, primarily regarding water and sanitation and feeder roads. Part of the funding for service delivery would be channeled through a discretionary fund for district development with a planned up-scaling after three years, thus increasing the amount of un-earmarked funding and supporting the harmonization and alignment agenda. The appraisal included quality assurance of the process of preparing the LSDGP as well as the technical content of the proposed support.
04/2008-	Ghana,	Danida, Ministry of	Consultant	Consultant on Climate screening of Danish development assistance

06/2008	Zambia	Foreign Affairs		Screening of Danish development assistance programmes in Ghana and Zambia with a view to identify options for including climate change adaptation and mitigation into the relevant sector programmes and in the national context. As sub-consultant to Risoe, Denmark.
6/2006-6/2007	USA	The World Bank Contact: Anis Dani, Advisor Social Policy anisdani01@gmail.com	Social Policy Consultant	Social Policy Consultant, Social Development, World Bank, Washington DC , Activities performed: Worked on preparation of a paper on social policy for the Executive Board that build on the conceptual and practical policy implications of the Arusha process for the Bank's operational work: social inclusion, social cohesion, social accountability. Editor and contributor to a study on policy reforms in agriculture and water supply and sanitation sectors: Political Economy of Policy Reform. Issues and Implications for World Bank Lending (Co-editor). Social Development. The World Bank, Draft. Washington. June 2008. Report No. – 44288-GLB. Editor of study: Strengthening Rural Local Institutional Capacities For Sustainable Livelihoods And Equitable Development, by Norman Uphoff and Louise Buck. Cornell International Institute for Food, Agriculture and Development (CIIFAD).
8/2005 – 6/2006	Vietnam	Danida and Ministry of Planning and Investment (MPI) Contact: Lars Mikkel Johannessen, former Counsellor Development, larsmikkel@enviclim.net	Programme Advisor and Capacity Development Advisor.	Development Cooperation in Environment A US\$ 40 mill program comprising 6 components, including urban environmental planning, pollution control in densely populated areas, cleaner production in industry, and sustainable livelihoods in marine parks and capacity development in environment. Responsibilities included setting up monitoring and program management systems by developing a Programme Implementation Manual; writing terms of reference for various studies and capacity development activities including using SEA approaches in government planning procedures. Coordination between programme components and between MPI and Danida.
03/2005-04/2005	Afghanistan	Danida, Ministry of Foreign Affairs	Consultant	Strategy formulation of the overall Danish assistance to Afghanistan Provided inputs on support to rural development to the overall strategy for the Afghan-Danish cooperation for the coming five years (2005-2009) based on an analysis of Afghanistan's key rural development needs, challenges and priorities. Gave recommendations on how the proposed rural development activities will be in accordance with the overall objective and direction of the Danish country assistance strategy for Afghanistan.
06/2004-03/2005	Zambia	Danish Embassy, Zambia	Process Consultant	Preparatory Water Sector Program Support in Zambia Coordinated and managed a number of pilot projects for rural water supply and small-scale productive water by Districts and NGOs. Wrote terms of reference for, contract managed and coordinated sector studies on District-based rural water supply and sanitation, water resources management, peri-urban water supply and water sector research. Organized stakeholder workshops. Drafted the Sector Programme Support Document for the full-scale US\$ 35 million programme.
2004	Bhutan	Danida/Ministry of Foreign Affairs Denmark	Consultant	Pre-appraisal of Urban Development Component in Bhutan Formulated a new component for support to urban development with focus on water supply and sanitation in 4 smaller towns, with strong emphasis on decentralized funding arrangements.
2003	Vietnam	Danida/Ministry of	Team leader	Technical Review of National Capacity Building Component of the Water Sector Program Support

		Foreign Affairs Denmark		Reviewed four sub-components: Support to Implementation of Law on Water Resources; Support to Implementation of the National Rural Water Supply and Sanitation Strategy; Support to the Water Resources University; Support to Water Resources Institutes in Hanoi and Ho Chi Minh City. The review was done in a participatory manner and included a one-day workshop with the Vietnamese partner institutions.
2003	Nepal, Tanzania, Denmark	Danida/Ministry of Foreign Affairs Denmark Contact- not known	Anthropologist	Study of best practices to include indigenous peoples in Danida's sector program support Analyzed Danida's support to indigenous peoples in sector programme support in selected countries, in the agriculture sector and good governance and produced a hands-on guideline for development practitioners. Input was for the Nepal and Tanzania case studies. http://pro169.org/res/materials/en/general_resources/Danida toolkit, including IPs in sector programming.pdf
2002	India, The Philippines	Danida/Ministry of Foreign Affairs Denmark Contact: NA	Team leader	Review of Indigenous Work Group of Indigenous Affairs' (IWGIA) framework agreement with Danida Field visits and consultations with partner organizations. The review focused on IWGIA's project work and partnership with indigenous organizations in Jharkhand state of India and in the Philippines, mainly on issues related to legal rights, land titling and capacity building. Gave recommendations to Danida and to IWGIA on how to improve identification of partner institutions and optimizing the communication between IWGIA and partners, and on coordination of management of supported projects.
2002-2003	Ghana	Danida/Ministry of Foreign Affairs Denmark Contact: NA	Process consultant	Process Consultant on Formulation process of Danida's Second Phase of Water Sector Programme Support to Ghana. Assisted national partners in outlining component descriptions, carried out an institutional study, organized stakeholder workshops, and drafted the Sector Programme Support Document. Wrote terms of reference for and managed consultants for drafting Component Descriptions on District Based Water and Sanitation; Integrated Water Resource Management (IWRM); School Hygiene Education; and Policy, Monitoring and Management Support.
11/1998	Bhutan	Danida/Ministry of Foreign Affairs Denmark	Team Leader	Appraisal of Danish support to Urban Sector Programme Support in Bhutan The Sector Programme Support, totaling 77 million DKK, included support to strengthening of urban planning capacity and to infrastructure provisions in the two major towns of Bhutan Thimphu and Phuntsholing, as well as to a number of district towns. I led the appraisal team, drafted the appraisal report, and amended the program documents.
10/1997-11/1997	Bhutan	Danida/Ministry of Foreign Affairs Denmark	Consultant	Facilitation of programming of Urban Development Sector Support to Bhutan. Consultations and discussions with sector ministries regarding the feasibility studies made for Danish support to Urban development in Thimphu.
1996-1997	India	The World Bank	Socio-Economic Rural Water And Sanitation	Sector Study on Rural Water Supply and Sanitation in India Activities performed: The six months assignment involved a nation wide sector review and visits to six states, including stakeholder analysis, ending with a high level national workshop. Contributed substantially to the report with analysis and recommendations on decentralized management and community planning methods and on the overall strategy for rural water supply and sanitation. Many of

			Specialist	the recommendations have been integrated into the national approach to rural water supply delivery. http://www-wds.worldbank.org/external/default/WDSContentServer/WDSP/IB/1999/06/03/000009265_3980901105844/Rendered/PDF/multi_page.pdf
1994	The Philippines	Danida/Ministry of Foreign Affairs Denmark	Team Leader	Appraisal Mission to Four Towns Water Supply Projects on Negros Island The project involved water supply for two bigger towns and two smaller towns on the island. Further: a Mission to select towns for appraisal of proposed drinking water supply projects.
1993	The Philippines	Danida/Ministry of Foreign Affairs Denmark	Team Leader	Review mission of 6 Water Districts Projects and 10 Towns Water Supply Feasibility Studies and Source Confirmation.
1991-1992	Indonesia	Cowi- Danida	Consultant	44 IKK Water Supply Sector Project in West Java Responsible for establishing a socio-economic unit within the project to undertake socio-economic feasibility studies of the planned schemes; functionality and utilization studies of the installations, and to introduce participatory methods for mobilization of user groups; to establish a computerized data base, including socio-economic mapping. Later responsibilities included supervision and support to the socio-economic unit. The project provided water supply to 44 small and medium towns.