

Curriculum vitae

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TYPE OF EXPERTISE: International PFM Expert

- (1) **Family name:** Martin
 (2) **First names:** Joe
 (3) **Date of birth:** 21/11/1965
 (4) **Passport holder of:** Ireland and UK
 (5) **Education:**



Institution	Degree(s) or Diploma(s) obtained:
Queen's University Belfast, UK, 1990	BSc (Hons) Geography
The Liverpool Business School, Liverpool, UK, 1991	Graduate Conversion Course for the Accountancy Profession
The Chartered Institute of public Finance & Accountancy, London, UK, 1996	Chartered Public Finance Accountant

- (6) **Language skills:** Indicate competence on a scale of 1 to 5 (1 - excellent; 5 - basic)

Language	Reading	Speaking	Writing
English	1	1	1

- (7) **Other training:**

Year	Course	Duration
2005	Leadership Development Programme, Ashridge Business School, Buckinghamshire, UK	Month residential
1996	Qualified member of CIPFA, London, UK	4 years
1990-91	Graduate Conversion Course for the Accountancy Profession, Liverpool Business School, UK	6 months

- (8) **Membership of professional bodies:**

- CIPFA London, UK, by exam only.

- (9) **Key qualifications:**

Leading specialist in international development in public financial management, due diligence and fiduciary risk management in aid programmes with over 28 years' experience in the UK's NHS and in international development. He has worked in over 28 countries building government capacity, advising donor agencies and, more recently, developing due diligence & fiduciary risk management approaches for several major funds. Joe has advised on fiduciary risk in programmes funded by Gavi (Geneva), UK DFID's Girls Education Challenge, UK DFID's Schools Fund in Pakistan, the Global Partnership for Education (USA), UK DFID's UKAID Direct Fund, the AmplifyChange Fund and on various other DFID challenge funds.

Providing a wide range of financial management assessment, due diligence and fiduciary risk assessment services to many governments, funds and donors across many sectors in Africa and Asia including the EU, World Bank, ADB, DFID and many other bilateral donors. He has been responsible for sector programme design and evaluation, capacity building, training, financial management reforms and risk assessments.

Joe is currently a senior advisor on several major initiatives including an important financial reforms programme in Nepal, Malawi and Bangladesh. He is a qualified (1996) chartered public accountant (CIPFA London). Recent work has taken Joe into the PFM aspects of disaster risk financing in Nepal, Pakistan, Myanmar and Indonesia. He has helped Nepal and Myanmar to improve disaster preparedness, including financial preparedness, in risk retention and transfers arrangements and in improving the ability of country PFM systems to respond to disasters.

(10) Positions:

Dec 2017 to present: Independent consultant, Global

Various team leader and team member positions on short-term consultancies in Africa and S Asia. See next section (country work experience for details).

Dec 2015 to Dec 2017, Head of PFM and Fiduciary Risk Management Team, MannionDaniels, UK

Director and Head of the Fiduciary Risk Management and PFM team in MD, overseeing risk management on two large challenge funds (UKAID Direct and AmplifyChange) through which may bilateral and multi-lateral donors channelled funds to NGOs.

Oct 2009 to Dec 2011, Head of Transparency & Accountability, Gavi Secretariat, Geneva

Development of a new fiduciary risk management strategy for the Gavi Board followed by the design and implementation of a new department, team and work processes to oversee all Gavi cash grants to over 70 eligible countries. Management of all cash grants to support health systems strengthening and vaccination and immunisation programmes.

Jan 2001 to Jun 2003, Resident Budget Adviser, Royal Government of Cambodia

Funded by the Netherlands via the WHO to support PFM reforms in the MoH in Cambodia as resident PFM Advisor and to coordinate PFM reforms at sector level with the IMF/ADB supported PFM reforms programme in Cambodia.

Oct 1998 to Dec 2000, Financial Management Adviser, Ministry of Health, Bangladesh

Funded by the UK and seconded to the WB to support PFM reforms in the MoHFW in Bangladesh as resident PFM Advisor and to coordinate PFM reforms at sector level with the DFID/WB supported PFM reforms programme (RIBEC and FMRP) in Bangladesh.

May 1997 to Oct 1998, Senior Consultant, Helm, UK

Various consultancy assignments in the public sector in Northern Ireland including internal audit, preparation of SOPs, drafting of financial accounts for government departments, hospital trusts and local governments.

May 1995 to May 1997, Deputy Director of Finance, Eastern Multi-fund GP Purchasing Consortium, UK National Health Service

Deputy Director with responsibility for new accounting and financial reporting systems in a new family doctor consortium in the UK as part of NHS reforms to fund purchasers of health care from local providers. Worked with more than 150 GP doctors with a purchasing budget of over £300m.

May 1991 to May 1995, National Financial Management Trainee, UK NHS

Recruited on to the UK's prestigious national graduate training scheme for fast-track career development to senior management in the UK's National Health Service (NHS), posted in various departments in the NHS as a trainee senior manager, eventually qualifying as a CIPFA qualified accountant.

(11) Country working experience:

Afghanistan, Bangladesh, Cambodia, Canada, Ethiopia, Ghana, India, Ireland, Kenya, Liberia, Malawi, Myanmar, Nepal, Nigeria, Pakistan, Philippines, Rwanda, Senegal, South Africa, South Sudan, Switzerland, Tanzania, Uganda, UK, USA, Vietnam and Zimbabwe.

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(11) Professional experience (selected):

Date from - to	Location	Company & reference person	Position	Description
Sept to Dec 2020	Indonesia	ADB, Manila, Charlie Benson cbenson@adb.org	Team Leader	ADB Manila/ Indonesia (pending) PFM specialist on team to develop a Disaster Risk Financing Strategy and implementation plan for sub-national governments in Indonesia.
April to June 2019	Bangladesh	World Bank, Bangladesh Hasib Chowdhury hchowdhury@worldbank.org	Team Leader	World Bank Bangladesh/ Ministry of Health and Family Welfare Review of internal audit arrangements in the MoHFW and development of a strategic plan for reforms.
Oct 2018 to Mar 2020	Myanmar	ADB, Manila, Charlie Benson cbenson@adb.org	PFM Specialist	ADB Manila/ Myanmar PFM specialist on team to develop a Disaster Risk Financing Strategy and implementation plan for the national and state level government in Myanmar.
On-going June 2017 to Dec 2022	Nepal	Crown Agents, UK Banhu Ranjan, Resident Team Leader bandhu.ranjan@nhsp3ppfm.org	Component Lead, PFM	Fiduciary Risk and PFM Advisor to Health Donors in Nepal: On-going appointment as PFM and Fiduciary Risk Oversight Advisor to the donor funded health sector programme in Nepal. Currently contracted through Crown Agents and MannionDaniels for fiduciary risk assessments, ASPs, PFM reforms assessments, audit reviews, joint audit assessments and other ad hoc assignment for the pool fund donors.
April 2018 to May 2019	Myanmar	Gavi, The Vaccine Alliance, Geneva David Powell dpowell@gavi.org	Team Leader	Gavi Myanmar Team Lead contracted to Gavi in Geneva to help in design and implementation of a PFM reforms action plan in the MoH in Myanmar to help build country systems to be used in the next phase of Gavi HSS grants to the country.
April to June 2018	Nepal	OPML, UK David Hoole David.Hoole@opml.co.uk	Team Leader	Contracted through OPM UK to UNICEF Nepal for consultancy and advisory work on new disaster response funding mechanism for UN and bilateral donors to use to respond to natural disasters in Nepal.
Dec 2017 to Mar 2018	Pakistan	Samantha Cook, World Bank, Washington DC scook@worldbank.org	Team Leader	Government of Punjab Design and implementation of a new Disaster Risk Financing Strategy and Operational Manual for the Government of Punjab for their new Disaster Risk Management Fund (World Bank).

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Oct 2015 to Dec 2020	UK	MannionDaniels David Daniels, Partner david.daniels@manniondaniels.com	PFM & Risk Advisor	Advisor to four challenge funds managed by private sector Fund Manager, MannionDaniels Formerly Director but now Advisor in the drafting, implementation, oversight and management of a fiduciary risk management strategy to ensure transparency and accountability in 4 major funds with a combined value of approximately £500m.
Mar 2008 & Sept 2009	Pakistan	DFID Pakistan	Team Leader	Pakistan Earthquake Reconstruction & Rehabilitation Authority (2008- 2009) Team Leader on Fiduciary Risk and PFM Assessment for donors and Annual Statement of Progress (ASP) for DFID.
July 2017 to March 2018	UK	DFID London David Daniels, Partner david.daniels@manniondaniels.com	Team Leader	DFID London Due Diligence and Fiduciary Risk management services to DFID on their in-house managed UKAID Match Fund.
Jan 2017	Rwanda	Dave Bailes, Consultant, MannionDaniels david.bailes@manniondaniels.com	PFM Sector Specialist	DFID Rwanda Design of DFID's new package of PFM reforms at local government level in Rwanda and technical support to Fiscal Decentralisation.
Dec 2016 & Feb 2017	Bangladesh	Dave Bailes, Consultant, MannionDaniels david.bailes@manniondaniels.com	Team Leader	Asian Development Bank Financial Management Assessment of the Primary & Mass Education sector in Bangladesh.
October 2016	Nepal	Bandhu Ranjan, PPFM Team Leader bandhu.ranjan@nhsp3ppfm.org	Team Leader	DFID Nepal: Fiduciary Risk Assessment of the health sector in Nepal for DFID
July 2016	Rwanda	Dave Bailes, Consultant, MannionDaniels david.bailes@manniondaniels.com	PFM Sector Specialist	DFID Rwanda: Fiduciary Risk Assessments of 2 of DFID's largest programmes in Rwanda, a social protection scheme (VUP) and school capitation grants.
April and June 2016	Bangladesh	Sheryl Loke, Consultant, ECORYS Sheryl.Loke@ecorys.com	PFM Sector Specialist	World Bank Bangladesh Health sector PFM specialist on the WB's strengthening MTBF in pilot line ministries project with responsibility for strategic planning and budgeting in the health sector.
Sept 2015 to Sept 2018	UK	MannionDaniels David Daniels, Partner david.daniels@manniondaniels.com	PFM and Fiduciary Risk Advisor	UKAID Direct/GPAF: Head of Fiduciary Risk/Due Diligence management for MannionDaniels, a consultancy based in BATH UK, on this DFID initiative overseeing grants to NGOs.

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Jan 2015 to Jan 2018	UK	MannionDaniels David Daniels, Partner david.daniels@manniondaniels.com	Director	AmplifyChange.com Head of Fiduciary Risk/Due Diligence management for MannionDaniels, a consultancy based in BATH UK, on this Sexual and Reproductive Health & Rights fund for Denmark and Netherlands governments, overseeing grants to NGOs.
Oct 2015 to Oct 2016	Nepal	Bandhu Ranjan, PPFM Team Leader bandhu.ranjan@nhsp3ppfm.org	Team Leader	DFID Nepal Team Leader on an intermittent assignment to improve transparency, accountability and financial management capacity in 4 pilot autonomous/semi-autonomous hospitals in Nepal with a view to rolling this out to all autonomous health institutions.
July & August 2015	USA, UK and Geneva	Padraig Power, Chief Operations Officer, GPE, Washington DC ppower@globalpartnership.org	PFM Specialist	Global Partnership for Education (World Bank) Washington DC, helping to draft a fiduciary risk management strategy for the GPE to manage risk in grants making to eligible countries.
April & May 2015	Ghana	Susan Clapham, DFID Senior Health Advisor s-clapham@dfid.gov.uk	Team Leader	DFID Ghana Fiduciary Risk Adviser to DFID Ghana on redesign of DFID inputs to the health sector and undertook a Fiduciary Risk Assessment of the new funding approach.
Feb and April 2015	Ethiopia	Ahmed Mohammed, Governance Advisor, DFID Ethiopia a-mohammed@dfid.gov.uk	Sector PFM Specialist	DFID Ethiopia Team Leader on 2 sector Fiduciary Risk Assessments for DFID Ethiopia of health (MDG Challenge Fund) and agriculture sectors (Productive Safety Nets Programme).
Nov 2014 to Feb 2015	UK	Lynne Elliott, Team Leader for Liverpool School lynne@developmentsols.com	PFM Specialist	Imperial College London and Liverpool School of Tropical Medicine Short consultancy to review coordination arrangements for combating Neglected Tropical Diseases.
Nov 2014 and Mar 2015	Malawi	Susan Clapham, DFID Senior Health Advisor s-clapham@dfid.gov.uk	Team Leader	Health Sector Donors Malawi Team Leader on redesign of donor support to the health sector in Malawi culminating in a presentation of a new funding modality (Fiscal Agent) to the Minister and Donors with support from GFATM, GAVI, KfW, Norway, DFID and USAID.

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September 2014	Nepal	Crown Agents UK, Mark O'Donnell, Team Leader mark.odonnellm@gmail.com	PFM sector specialist	DFID Nepal Fiduciary Risk Assessment of the health sector in Nepal as part of the design of DFID's support for the new health sector programme (NHSP-3) starting in 2016 and on-going technical support to the MoH in Kathmandu on financial management and hospital funding.
Sept 2014 to Dec 2015	UK	MannionDaniels David Daniels, Partner david.daniels@manningdaniels.com	Fiduciary Risk Advisor	Packard and Hewlett Family Foundations, Dutch and Danish Government Ongoing Fiduciary Risk Adviser in the Fund Manager's office on a new \$50m Sexual and Reproductive Health Fund (AmplifyChange.com) financed by the Dutch & Danish governments and the Hewlett and Packard Foundations.
April to December 2014	Pakistan	IMC Worldwide, Patrick Gleeson, Director Patrick.Gleeson@imcworldwide.com	Fiduciary Risk Advisor	DFID Pakistan Fiduciary Risk Adviser to IMC Worldwide UK on a £185m Schools Reconstruction and Rehabilitation Project in KP and Punjab Provinces in Pakistan.
2013	South Sudan	Crown Agents UK, Damianos Odeh, Team Leader	Fiduciary Risk Advisor	DFID South Sudan Public Financial Management and Fiduciary Risk Advisor to the \$300m Health Pool Fund, a multi-donor funding facility for basic health services, in Juba, South Sudan.
2012 and 2013	UK	David Armstrong, Partner, PwC UK david.m.armstrong@pwc.com	Fiduciary Risk Advisor	Girls Education Challenge Fund Fiduciary Oversight Advisor to PwC London (Fund Manager) designing and overseeing a due diligence and fiduciary risk management process for DFID's \$500m Girls Education Challenge (GEC) Fund.
March 2012	Geneva	DFID Health Resource Centre, London Ken Grant, Director Ken.Grant@mottmacdonald.org	PFM Specialist	WHO Geneva Review of financial management (resource allocation and budgeting) at HQ, regional and country office level in WHO for Norwegian Ministry of Foreign Affairs as part of on-going management reforms in WHO.